

annual report 2008



letter from ceo and president of the board

Dear Friends and Colleagues:

We are delighted to share with you this 2007-08 Houston Arts Alliance annual report.

This was the second year in the life of HAA and we are proud of our accomplishments, not the least of which was melding three arts entities—each with a long and impressive history—into one new and vital organization. In this year of building, we set forth with two overarching goals. The first was to thoroughly assess the organization from the inside out: from software to facilities, bylaws to committees and program content. Our second goal was to establish a strategic direction for HAA.

In the fall we co-launched the first annual Business of the Arts Luncheon with the Greater Houston Partnership, the Mayor's Office and Houston Endowment. This sold-out event was attended by more than 400 business and community leaders. At the luncheon, Mayor Bill White unveiled the findings of a major study on the economic impact of the arts in Houston. The study proved that the non-profit arts sector is big business, and that the arts, in conjunction with the city's business sector, will contribute greatly to establishing Houston as the country's next great urban center.

This fiscal year was a busy one at HAA. We assessed the need for a re-launch of a Business Volunteer for the Arts program and commissioned a white paper on cultural tourism in Houston. We prepared to host the National Arts Marketing Project (NAMMP) conference in the fall of 2008, an event that was presented in conjunction with Americans for the Arts which convened more than 500 arts and allied marketing professionals. With the addition of new directors in Finance and Civic Art + Design, we brought new leadership to the organization. And finally, in May 2008, we adopted a five-year strategic direction. A new mission, vision and goals now clearly guide the agency.

Our new objectives are numerous and far-reaching. Among our goals:

- To enhance Houston's identity as a global center for the arts by expanding on the area's unique cultural and ethnic diversity.
- To ensure that civic art and public space design are of the highest quality.
- To facilitate the dynamic partnership between business and the arts, fostering a creative workplace and innovative arts sector.
- To provide visitors to the city with a unique and rewarding arts experience.
- To ensure our artists and arts organizations are well-funded and fully supported.

We enter the next fiscal year, 2008-2009, with high expectations for building on this new framework. We know that our success is contingent upon all of our partners—those in the arts, in business, in education and in government—being fully invested in our goals.

Many thanks to our board of directors and committee volunteers for their hard work and steadfast commitment. Thank you, our partners in government, most specifically the City of Houston, Mayor White and his executive staff. Thank you, also, our colleagues in the arts. HAA exists only because of the artists and field professionals who work hard to inspire us every single day.

Sincerely,

Jonathon Glus
Chief Executive Officer

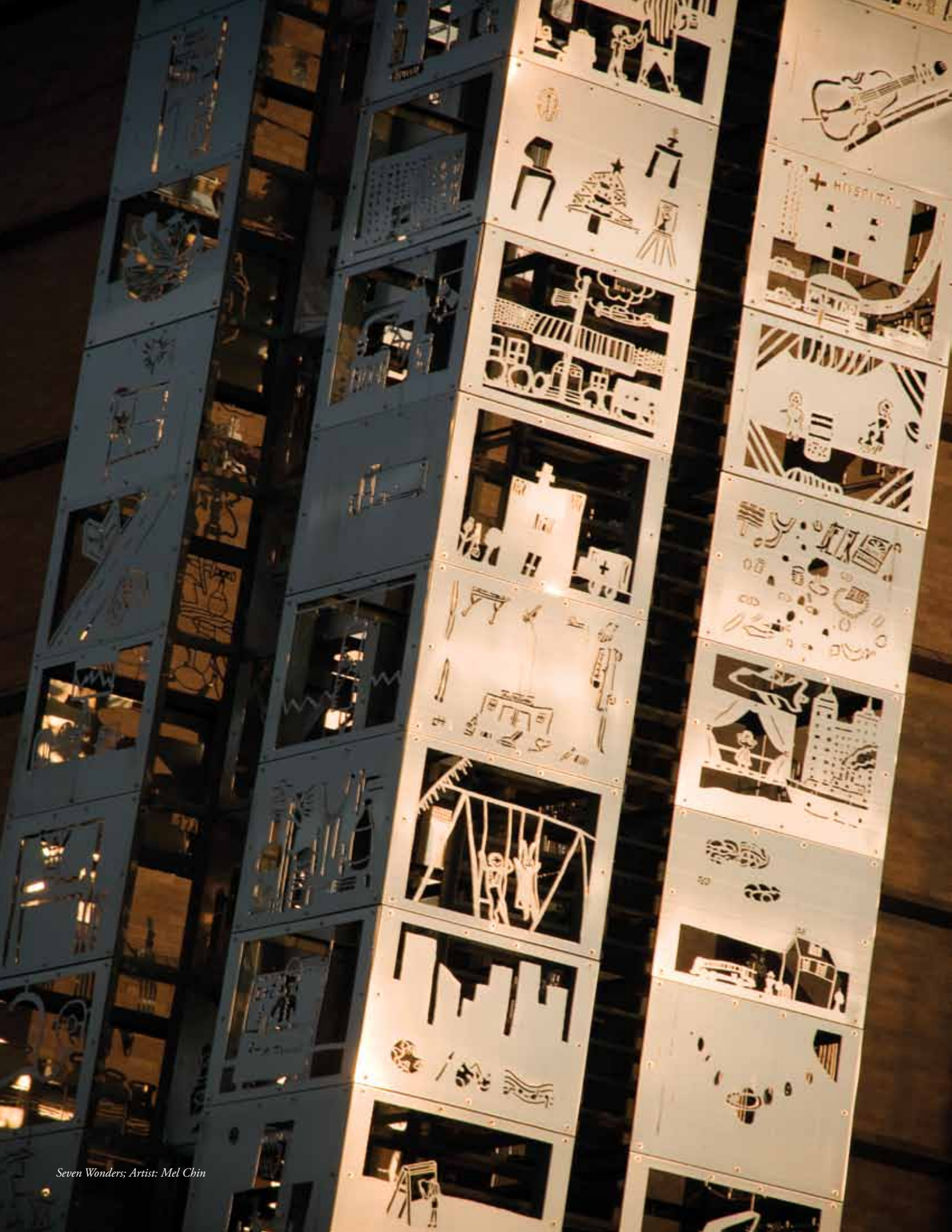
Argentina M. James
President of the Board





our mission

Houston Arts Alliance exists to enhance the quality of life and tourism in the Houston region by supporting and promoting the arts through programs, initiatives and alliances.



Seven Wonders; Artist: Mel Chin

the ecology of art

Collectively, Americans embrace the arts in a big way.

A recent national study conducted by Americans for the Arts shows that the national non-profit arts industry is a \$166.2 billion industry, supporting nearly six million jobs. There are literally thousands of arts organizations creating, presenting and documenting America's creative culture. There are more students graduating with degrees in the fine arts than ever before. And the consensus among leading thinkers in business, education and the arts is that creativity is the edge American business can bring to the global marketplace.

In Houston alone, more than 500 non-profit arts organizations make up a \$625 million industry, supporting more than 14,000 full-time jobs. In fact, research shows that this vibrant and diverse arts sector is a key tool for attracting business and tourism to the area. More than nine million visitors attend arts events in the city each year.

Our challenge is to recognize that we must invest in the entire ecology of the arts. Many schools have abandoned formal arts education and arts organizations are often under funded with limited access to technological resources. Yet our small arts organizations are the research and development labs for our major institutions and the commercial art world. A new script performed on a mid-sized stage may well become the next Broadway hit or Hollywood blockbuster.

Our job at HAA is to develop the necessary alliances to enhance and sustain a fervent center for creativity. We must provide the resources to develop artists and their audiences. We must support and encourage the creative process. As the city's global reputation for diversity and innovation continues to grow, we must focus on embracing the arts. In a big way.



Anthony Brandt; Musiq

programs

One of the most important objectives of the Houston Arts Alliance is facilitating relationships between the area businesses and arts sectors. With a variety of programs and services targeted to non-profit arts organizations and individual artists, HAA fosters collaboration and encourages mutually rewarding relationships. During the past year HAA introduced several new programs and expanded existing ones.

National Arts Marketing Project

The National Arts Marketing Project was designed to help arts organizations better understand the marketplace in which they operate and provide the most current tools for strategic and aggressive audience development. The Houston Arts Alliance served as the local host for this national initiative. In workshops targeted at small and mid-sized arts groups, attendees learned valuable information about marketing the arts.

Management and Organizational Development Enterprise (MODE) Program

The mission of MODE is to build the organizational capacity of multicultural, small and mid-sized arts organizations in Houston, facilitating their artistic growth and strengthening their diverse cultural expression in the community. MODE has received local and national acclaim for its documented ability to increase the organizational capacity of arts organizations.

MODE currently offers assistance through three service components:

1. General Services – MODE collaborates with other area service providers to leverage community resources like technical assistance workshops.
2. Arts Incubator – Small non-profit arts organizations that demonstrate organizational readiness are accepted into the Incubator program for a minimal monthly participation fee. Residents

receive office and meeting space, office equipment, administrative assistance, workshops, consulting and mentoring for up to three years. Organizations receiving Incubator support during FY07-08 included Diaz Music Institute, Illuminations Theatre for the Deaf, Musiqa, and Voices Breaking Boundaries.

3. Intensive Services Program – Participants in the ISP receive a management assessment performed by a seasoned arts professional as well as a detailed organizational development plan. Each report is specific to the organization's vision, mission, and needs, and is carefully constructed to increase organizational capacity. Organizations receiving Intensive Services support in 2007 and 2008 included Ars Lyrica Houston, Mercury Baroque Ensemble, Revels Houston Inc., Sandra Organ Dance Company, Voices Breaking Boundaries, and Writers in the Schools.

Leveraging Investments in Creativity

In June 2008, Houston Arts Alliance—in partnership with DiverseWorks, Glassell School of Art at the Museum of Fine Arts Houston, and Spacemaker—launched a training and professional development program for visual, literary and performing artists. Beginning in October 2008 and continuing through April 2009, DiverseWorks will join the Houston Arts Alliance as hosts of a series of workshops called DW2 for a group of 33 artists with the goal of providing them the tools to organize, plan and sustain their creative careers, and to strengthen and deepen their professional ties.



One Shot; Artist: Ronald K. Brown; DiverseWorks and the Society for the Performing Arts

Present Laughter; Main Street Theater

Freedom Train; Express Children's Theatre



**MetLife Foundation
National Arts Forum Series**

In FY2008, planning began for *New Frameworks for Cultural Leadership*, a series designed to explore the forces reshaping our culture and to evaluate how organizations and people thrive in periods of disruptive change. The series will culminate in a presentation by author and cultural analyst Patricia Martin, based on her book *RenGen: Renaissance Generation*. Ms. Martin is expected to provide provocative insight into a movement created by the confluence of art, education, entertainment, and business that has at its center the cultural consumer.

The Houston Arts Alliance will fulfill its agreement with Americans for the Arts by developing a white paper defining Houston's RenGen community and by providing workshops that address new media technologies.

Performance Opportunities for HAA Grantee Organizations

Among the many objectives of HAA is providing grantee organizations with opportunities to showcase their skills. As producer of the performing arts stage at the Bayou City Arts Festival each March and October, HAA arranges for multicultural musical and dance entertainment, showcasing a total of more than 28 diverse groups. HAA also provides cultural programming at Discovery Green, Houston's new downtown greenspace and artpark, through the Performance Series hosted the third Thursday of each month.

space125gallery

Since December of 2003, the mission for space125gallery has been to exhibit the work of our individual grantees as well as other Houston area artists. FY08 was no exception. A highlight of the year was the introduction of the Literary Salon series, featuring the work of local playwrights and authors who have received Individual Artist Grants or who are artistically associated with a grantee organization.

**June 19 - August 08, 2008
*Cohesive Discord***

An exhibition featuring 11 artists from BOX 13 ArtSpace: Anila Quayyum Agha, Elaine Bradford, Teresa O'Connor, Lisa Marie Godfrey, Woody Golden, Michael Henderson, Kathy Kelley, Jennie Nuttal, Whitney Riley, Mat Wolff and David Waddell

May 1 - May 7, 2008

Fresh Cut: University of Houston Graphic Communications Senior Exhibition

Robert Alfaro, Nuzi Barkatally, Alberto Capetillo, Juan Esparza, Ozzie Flores, Francisco Hernandez, Hina Hussain, Frances Kim, Lynette Liwanag, Dasha Lukina, Trinidad Munoz, Kelly Musebeck, Lei Nie, Doris Parada, Anja Plachy, Maria Shaikh, Monica So, Kyle Stehling, Christopher Todd, Andrea Trninic, David (Tacheng) Wei

March 13 - April 17, 2008

San Sebastiana: An Installation by Delilah Montoya & Dissonance: The University of Houston Photo/Digital Senior Exhibition

Delilah Montoya, University of Houston Photo/Digital Professor and a collective exhibit of the work by 18 of her students.

January 10 - February 21, 2008

The Spirit in Nature

The Spirit in Nature connects humans with the elements of our world and invites one to enjoy a closer look at the simple beauty that surrounds us.

Michael Golden, Keith Hollingsworth

October 25 - December 6, 2007

Harvest Moon Rising

Harvest Moon Rising invites the public to awaken its senses with a glimpse into works that transform their subjects.

Donna Durbin, Allison Hunter

October 11, 2007

Literary Salon

John Plueker, Author
Crystal Jackson, Author

August 16 - September 27, 2007

Suddenly One Summer

Summer allows many in academia the opportunity to pursue artistic interests. The Houston Arts Alliance welcomed University of Houston-Downtown/O'Kane Gallery-affiliated artists Mark Cervenka, Beth Secor and Mick Johnson for the exhibition *Suddenly One Summer*.

June 14 - July 26, 2007

OLD is NEW

In a nod to art's history, *OLD is NEW* explores innovative ways of presenting old techniques and themes—transforming traditional into modern with the stroke of the brush or the placement of shadow and light.

Catherine Colangelo, Anthony Shumate, Robbie Austin

artshound.com

Our online calendar is the go-to site for information about Houston's thriving cultural sector. artshound.com provides comprehensive information about festivals, gallery openings, workshops, auditions, artist profiles, venue and organization information, civic art, dance, music, theater and more. artshound.com is updated daily to provide the very latest cultural information in Houston.

In FY2008, the relaunch of the artshound.com website was planned, in conjunction with a redesign of the HAA site. The site continues to grow in popularity. By the end of FY08, artshound.com recorded more than 100,000 monthly visits. Daily visits have increased to more than 3,500.

Cohesive Discord; space125gallery





grants

Houston Arts Alliance distributes nearly \$10 million in grants annually to more than 250 individual artists and arts organizations. As the majority of funding comes from the City of Houston Hotel Occupancy Tax (HOT), most grants are awarded for the encouragement, promotion, improvement and application of the arts to promote tourism as well as the overall attractiveness of the city.

Houston Arts Alliance uses a peer review panel to guide the allocation of grant funds. This “best practices” process involves knowledgeable and objective volunteers—primarily artists and arts professionals—to conduct independent and methodical reviews of applications based on the published criteria of artistic merit, audience development and community outreach, tourism impact, and administrative ability. To inform potential applicants about grant opportunities and to continue technical service to existing grantees, Houston Arts Alliance conducted 42 public workshops in FY08, attended by more than 520 individuals.

Grants to Organizations

HAA awarded 141 General Operating & Arts Project Grants representing an investment of \$3,104,700. These went to small-, midsize- and large-budget non-profit arts and cultural organizations representing a variety of disciplines: design, film, dance, music performance, theater, literary arts, visual arts and preservation.

Individual Artist Grants

Twenty-nine local artists received Individual Artist Grants—representing an investment of \$185,500—to encourage and nourish an environment for growth and development of Houston artists and stimulate greater public awareness of the arts in general and artists in particular.

City Initiative Grants

Houston Arts Alliance assisted the Mayor’s office in the administration of the City Initiative Grants program, a special category that provides support for emergencies and special opportunities. In FY08, \$255,210 was awarded to 25 organizations.

Cultural District Grants

On behalf of the City of Houston, HAA directed \$1,912,124 to the Miller Theatre Advisory Board. These funds underwrite in part performances at

this free outdoor venue in Hermann Park. An additional \$2,151,140 was granted to the Houston Museum District Association for distribution among 11 museums. And \$2,868,186 to Theater District Improvement, Inc. for distribution to the seven resident performing organizations.

Touring & Outreach Grants

HAA awarded 40 Touring, Presenting & Outreach Grants—funded by Harris County and the Texas Commission on the Arts—representing an investment of \$109,585. These grants provide funding for professional performances and activities outside of the arts facilities and in less-served areas of Harris County.

FY08 – By the Numbers

339 applications received

235 grants awarded

18 panels convened

93 volunteer panelists

42 workshops and orientation sessions

5.4 million attendees at funded arts events*

5,169 performances*

305 exhibitions*

175 festivals*

176 new works commissioned*

**per grantee reporting*



civic art + design

As a part of its mission to enhance the quality of life and tourism in the region, the Houston Arts Alliance is committed to creating and maintaining the highest standard of civic art and public design.

Each of HAA's predecessor entities was involved in civic art. Moving the program from the City of Houston to HAA was part of the 2006 merger that created HAA. This move provided the opportunity to ultimately create a more comprehensive civic art and design program with a broader reach across the city and region.

Our close partner is the City of Houston, and for them Houston Arts Alliance supervises the planning, contracting and installation of commissioned artworks funded by the city's Capitol Improvement Plan (CIP). HAA also manages the city's art collection of nearly 400 artworks, oversees the aesthetic review of new donations and temporary exhibitions proposed for city property, recommends public art policies and procedures, creates outreach and educational programs, and produces temporary exhibitions for city facilities. In FY08, the total value of HAA Civic Art + Design contracts with the city was \$3,790,351.

Civic Art + Design New Commissions

In the fiscal year ending June 30, 2008, HAA worked on more than 30 art commissions and planning and conservation projects for the City of Houston through eight departments, as shown below.

Convention & Entertainment Facilities Department

Two benchmark commissions culminated in FY08. Austin artist Margo Sawyer completed *Synchronicity of Color*, two colorful treatments of more than 1,400 aluminum boxes each for the pedestrian parking garage entrances in Discovery Green. The work debuted with the grand opening of Discovery Green, a new green space and arts park in downtown adjacent to the George R. Brown Convention Center. Also for the G.R. Brown area, Los Angeles artist Cameron McNall completed a master plan that calls for additional large-scale, outdoor artworks in that area of the urban core.

General Services Department

Artist selection and design development continued for a \$175,000 artwork commission for the tower at the new downtown Fire Station #8.

Health and Human Services Department

In Autumn 2007, Houston artist Reginald Adams was selected to create an outdoor tile artwork at Kashmere Multi-Service Center with a \$47,000 budget. Seattle artist Koryn Rolstad was chosen for an indoor lobby artwork at the Northeast Multi-Service Center at an \$85,800 budget.

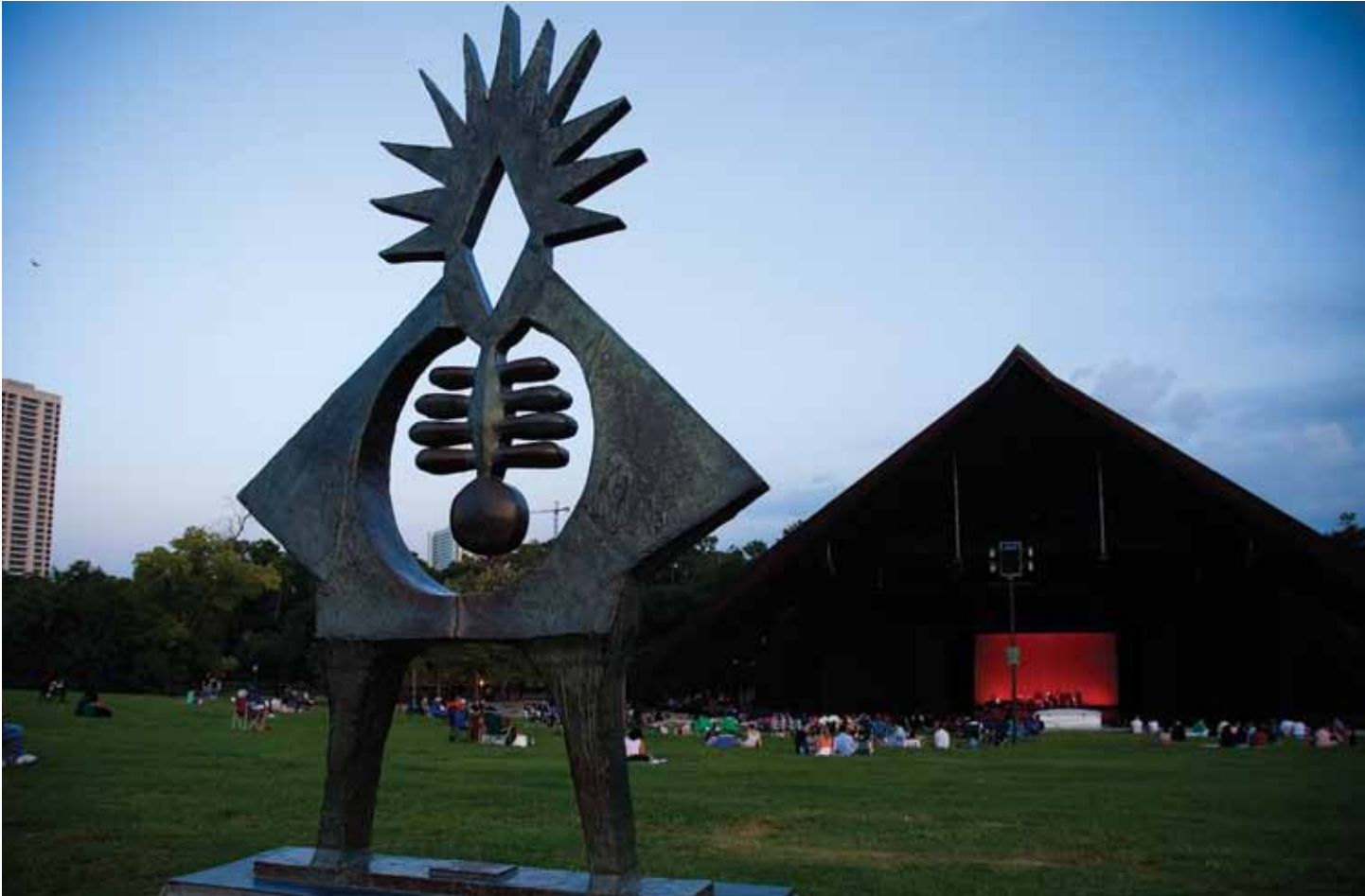
Library Department

Nationally-recognized Houston artist Bert Long was commissioned to create a painting for the children's section at the newly-built Looscan Neighborhood Library. The budget was \$75,000.



Gemini II; Artist: Richard Lippold; 2008 conservation

Atropos Key; Artist: Hannah H. Stewart



Police Department

Minnesota-based Amy Baur and Brian Boldon were selected as a team to develop artwork for the Southeast Station, with a \$150,000 budget. Sharon Engelstein was selected to create an exterior artwork for the Mounted Police Facility at a \$200,000 budget.

Public Works and Engineering Department

New York artist Matthew Geller was chosen to create a site-specific commission at the Sabine Street Water Pump Station, adjacent to a heavily used public park and the new skateboard park. The budget is \$150,000.

For the city's new Water Museum and Education Center, HAA will accept proposals from semi-finalists Jann Rosen-Queralt, the team of Mags Harries and Lajos Heder, and Donald Lipski for a \$350,000 commission.

George Bush Intercontinental Airport

In 2004 North Carolina artists Jim Hirschfield and Sonya Ishii created a collection of spun steel sleeves on ceiling support columns reflective of beads from across the globe. The artworks were so well received that two additional elements for the international greeting area of Terminal E have been commissioned.

William P. Hobby Airport

HAA worked with California artist Gordon Huether to advance contractual and design work for an art glass wall at the Automated People Mover walkway. The artwork, *Over Houston*, will translate aerial photographs of the Houston area into the colorful glass panels.

Civic Art + Design Collection Management

The City of Houston's nearly 400-piece civic art collection includes contemporary commissions, heritage donations, purchases, and gifts of state. Two city departments house the majority of the heritage art collection: Houston Public Library and Parks and Recreation Department. In FY08 HAA managed appraisals of collections in both areas.

Civic Art + Design Conservation Projects

HAA provides regular maintenance and stewardship of the city's art collection. Conservation projects are typically funded with the civic art monies generated within each department.

Projects in 2008 for the Convention and Entertainment Facilities Department included planning for professional assessment and conservation of the following artworks:



Dream Boats; Artist: John Runnels

- *Gemini II* by Richard Lippold at Jones Hall
- *Atropos Key* by Hannah Stewart at Miller Outdoor Theatre
- *Heritage Lanterns* by Carter Ernst and Paul Kittelson at Root Square Park
- *Gazebo Roof* by Ann Stautberg at Root Square Park
- *Fountain Grates* for separate fountains by Malou Flato and Brad Goldberg in the Cotswold development area
- *Aqua Profunda Est Quieta* by MANUAL at the Wastewater Operations Testing Laboratory of PWE

And for these Houston Airport System projects:

- *Leopard Sky* by Sheila Klein
- *West of the Pecos* by Rolf Westphal

Civic Art + Design Exhibition Program

HAA annually organizes exhibitions for City of Houston facilities. One such exhibition is *Vibrant: Houston Artists in City Halls*, which opened in May 2008 and showcased the work of 32 Houston artists in locations throughout City Hall.

Also completed in FY08 was the conservation of the following Parks and Recreation Department works:

- *Cancer, There is Hope...* by Victor Salmones
- *Don Miguel Hidalgo y Costilla* by Miguel Miramontes
- *Houston* by Mac Whitney

And Houston Public Library work:

- *Adele Briscoe Looscan Portrait*, by Emma Richardson Cherry at Looscan Library

Planning is underway for the professional assessment and conservation of the following artworks:

- *Neubaus Fountain Coyote II, Coyote III, and Coyote IV* by Gwen Murrill at Sam Houston Park
- *Jonah and the Whale* by Carroll Harris Simms at Fifth Ward Multi-Service Center
- *Dick Dowling* by Frank Teich at Hermann Park
- *Vaquero* by Luis Jimenez at Moody Park
- *Portable Trojan Bear* by Jim Love at Hermann Park
- *Axis* by Frank McGuire at the West End Multi-Service Center



Bench and Water Table; Artist: Malou Flato

Houston Arts Alliance FY08 Summary Grants Report

FY08 City HOT Funding

Contract directed	
Cultural Districts	
Theater District Improvement	\$2,868,186
Miller Theatre Advisory Board	\$1,912,124
Houston Museum District Association	\$2,151,140
City Initiatives	\$255,210

Sub-Total **\$7,186,660**

Competitive grants	
General Operating Support	\$3,044,700
Arts Project Grants	\$90,000
Touring & Presenting	\$109,585
Individual Artist Grants	\$185,500
Management Assistance Services Grants	\$45,000
Artist Neighborhood Project Grants (unrestricted fund/board designated)	\$20,000

Sub-Total **\$3,494,785**

TOTAL GRANTS **\$10,681,445**

Houston Arts Alliance FY08 Financial Statement

Statements of Financial Position as of June 30, 2008

Assets

Cash & cash equivalents	\$3,166,206
Receivables	
City of Houston contract	\$2,127,529
Others	\$113,810
Prepaid expenses and other assets	\$80,799
Property and equipment, net	\$13,943

Total Assets **\$5,502,287**

Liabilities and Net Assets

Liabilities

Accounts payable and accrued expenses	\$200,538
Deferred revenue	\$70,150
Grants payable	\$2,105,129

Total liabilities **\$2,375,817**

Net Assets

Unrestricted	\$1,491,298
Temporarily restricted	\$1,635,172

Total Net Assets **\$3,126,470**

TOTAL LIABILITIES AND NET ASSETS **\$5,502,287**

Houston Arts Alliance

Statement of Activities for the year ended June 30, 2008

	Unrestricted	Temporarily Restricted	Total
Revenue			
Contributions			
City of Houston		\$12,163,529	\$12,163,529
Federal, state and county grants		\$122,175	\$122,175
Other contributions	\$39,607	\$85,100	\$124,707
Loss on valuation of pledges		\$(50,000)	\$(50,000)
Civic art and design contracts	\$1,055,301		\$1,055,301
Grant reversions		\$100,986	\$100,986
Other income	\$97,663		\$97,663
Total revenue	\$1,192,571	\$12,421,790	\$13,614,361
Net assets released from restrictions			
Grant expenditures	\$10,661,445	\$(10,661,445)	
Other program expenditures	\$1,534,734	\$(1,534,734)	
TOTAL	\$13,388,750	\$225,611	\$13,614,361
Expenses			
Program services			
Grants and grant administration	\$10,936,758		\$10,936,758
Civic art and design	\$1,207,921		\$1,207,921
Management assistance and services	\$369,637		\$369,637
Arts advancement	\$292,504		\$292,504
Total program services	\$12,806,820		\$12,806,820
Management and general	\$392,347		\$392,347
Fundraising	\$37,844		\$37,844
TOTAL EXPENSES	\$13,237,011		\$13,237,011
CHANGES IN NET ASSETS			
Net assets, beginning of year	\$1,339,559	\$1,409,561	\$2,749,120
Net assets, end of year	\$1,491,298	\$1,635,172	\$3,126,470

Houston Center for Contemporary Craft; Photo: Jack Zilker



FY08 List of Grantees

Arts Project Grants

American Turkish Association of Houston	3,500.00
Bayou City Concert Musicals	4,000.00
Buffalo Bayou Partnership	6,400.00
CANTARE Houston	5,300.00
Chinese Civic Center	5,900.00
Col Canto	1,300.00
Dance Houston	6,300.00
Gulf Coast Drum Corps Associates	1,800.00
Houston Community Services	5,000.00
Houston Highland Games Association, Inc.	5,000.00
Houston Pride Band, Inc.	1,000.00
Houston's Asian American Festival Association	4,000.00
Japan-America Society of Houston	6,900.00
Jewish Community Center of Houston	6,900.00
Lone Star Symphonic Band	1,000.00
Nameless Sound	6,200.00
Nova Arts Project	1,000.00
Travesty Dance Group	5,300.00
Trinity Episcopal Church/Trinity Jazz Festival	1,200.00
University of Houston - School of Theater	5,800.00
University of Houston -Texas Music Festival	6,200.00
TOTAL	90,000.00

City's Initiative

Al Edwards Juneteenth U.S.A.	10,000.00
Ars Lyrica Houston	7,500.00
Black United Fund of Texas	10,000.00
Brilliant Lecture Series, Inc	17,500.00
Chinese Community Center, Inc.	5,000.00
Colombian Folkloric Ballet	6,500.00
Discovery Green Conservancy	25,000.00
Ensemble Theatre	17,500.00
Freneticore	10,000.00
Houston Chamber Choir	10,000.00
Houston Downtown Improvement, Inc.	30,000.00
Houston Gay and Lesbian Film Festival	4,750.00
Houston Salsa Dancers, Inc.	3,500.00
Indo-American Association	5,000.00
John C. Freeman Weather Museum	7,000.00
Musiq, Inc.	6,000.00
Native American Chamber of Commerce	12,000.00
Orange Show Center for Visionary Art	10,000.00

Houston Tidelanders Chorus



Russian Cultural Center - Our Texas	6,000.00
SAMSKRITI, Society for Indian Performing Arts	3,000.00
Texas Foundation for the Arts	10,000.00
Texas Society Daughters of the American Revolution	25,000.00
University of Houston - Office of Grants and Contracts	1,500.00
University of Houston - Office of Grants and Contracts	9,300.00
Vibrant: Houston Artists in City Halls	3,160.00
TOTAL	\$255,210.00

Cultural Districts

Houston Museum District Association	2,151,140.00
<i>The Children's Museum of Houston, Contemporary Arts Museum Houston, Holocaust Museum Houston, Houston Museum of Natural Science, Houston Zoo, Inc., The Jung Center of Houston, Lawndale Art Center, The Menil Collection, Museum of Health & Medical Science, Museum of Fine Arts, Houston, Rice University Art Gallery</i>	
Miller Theatre Advisory Board	1,912,124.00
Theater District Improvement Inc.	2,868,186.00
<i>Alley Theatre, Da Camera of Houston, Houston Ballet Foundation, Houston Grand Opera Association, Inc., Houston Symphony Society, Society for the Performing Arts, Theatre Under The Stars</i>	
TOTAL	\$6,931,450.00

General Operating Support

American Festival for the Arts	54,000.00
Applause Theatre Company	12,700.00
Ars Lyrica Houston	11,900.00
Art Colony Association, Inc.	39,400.00
Art League Houston	40,700.00
Art Lies	20,300.00
Asia Society Texas	47,600.00
Aurora Picture Show	22,000.00
Bach Society	12,600.00
Bay Area Chorus	2,400.00
Bayou City Performing Arts	28,900.00
Bobbindoctrin Puppet Theatre	3,500.00
Buffalo Bayou Artpark	6,900.00
Byzantine Fresco Foundation	12,800.00
City Ballet of Houston	8,800.00
Company Onstage, Inc.	8,600.00
Country Playhouse	14,900.00
Creative Alternatives/City ArtWorks	21,900.00
DiverseWorks Artspace	41,800.00
Dominic Walsh Dance Theater	17,600.00
Flyworks	29,000.00
Fotofest, Inc.	51,200.00
Foundation for Modern Music	7,400.00
Fresh Arts Coalition	11,700.00
Glasstire	14,200.00
Greater Houston Chorus dba Houston Choral Showcase	4,500.00
Greater Houston Preservation Alliance	25,300.00
Gulf Coast: A Journal of Literature and Fine Arts	11,200.00
Hamilton Pipe Band dba St. Thomas Alumni Pipe Band	1,200.00
Harris County Heritage Society	65,000.00
HITS Theatre	50,000.00
Houston Boychoir	7,000.00
Houston Center for Contemporary Craft	48,300.00
Houston Center for Photography	40,300.00
Houston Chamber Choir	16,300.00
Houston Children's Chorus	35,500.00
Houston Choral Society	6,100.00
Houston Early Music	13,100.00



Kingwood Pops Orchestra

Houston Fire Museum	29,400.00	Stages Repertory Theatre	62,000.00
Houston Friends of Music	33,100.00	Strikepoint of Texas, Inc.	1,500.00
Houston Horizon Chorus	5,100.00	Suchu, Inc.	13,000.00
Houston Institute for Culture	2,700.00	Texas Accountants & Lawyers for the Arts	16,100.00
Houston International Dance Coalition	30,900.00	Texas Dragon Boat Association	8,300.00
Houston International Festival	119,000.00	Theater Lab Houston	13,800.00
Houston International Film Festival, Inc.	27,700.00	Theatre Southwest	6,200.00
Houston Masterworks Chorus	13,200.00	Unhinged Productions	5,000.00
Houston Metropolitan Dance Center, Inc.	44,500.00	University of Houston - Arte Publico Press	80,100.00
Houston Swing Dance Society	5,900.00	University of Houston - Blaffer Gallery	43,800.00
Houston Tidelanders	14,300.00	Virtuosi of Houston	13,200.00
Houston Young Artists Concert	5,800.00	Writers in the Schools	51,600.00
Houston Youth Symphony and Ballet	35,200.00	Young Audiences of Houston	41,000.00
Inprint, Inc.	70,800.00	TOTAL	\$2,115,500.00
InterActive Theater Company, Inc.	16,700.00		
Kingwood Musical Arts Society	4,200.00	<i>General Operating Support/Expansion</i>	
Kingwood Pops Orchestra	4,800.00	Ambassadors International Ballet Folklorico	19,900.00
Main Street Theater	60,100.00	Asian-Pacific American Heritage Association	23,600.00
Masquerade Theatre	38,100.00	Bharathi Kalai Manram	19,700.00
Mercury Baroque Ensemble	27,200.00	Brazilian Arts Foundation	13,800.00
Michele Brangwen Dance Ensemble	4,800.00	Center for African American Military History	52,700.00
Mildred's Umbrella Theater Company	1,200.00	Childrens Prison Arts Project	11,700.00
Museum of Printing History	36,600.00	City Dance, Inc.	33,300.00
Musiqua, Inc.	7,100.00	Colombian Folkloric Ballet	3,500.00
Opera in the Heights	47,600.00	Community Artists Collective	19,700.00
Orange Show Center for Visionary Art	42,600.00	Community Music Center of Houston	7,800.00
Psophonia Dance Company	5,200.00	Dance of Asian America	8,300.00
Revels Houston, Inc.	21,400.00	Diaz Music Institute	18,800.00
Rice Design Alliance	46,500.00	Dionysus Theatre	23,900.00
Rothko Chapel	26,400.00	Encore Theatre	7,400.00
Several Dancers Core	14,600.00	Ensemble Theatre	122,100.00
Southwest Alternate Media Project	50,600.00	Express Children's Theatre	57,100.00

Houston Ebony Music Society, Inc.	16,000.00	<i>Touring & Neighborhood Arts Program</i>	
Houston Salsa Dancers, Inc.	2,400.00	AIDS Foundation Houston, Inc.	2,100.00
Illuminations Theatre With the Deaf	19,500.00	American Cowboy Museum	3,000.00
Indian Music Society of Houston	6,200.00	American Cowboy Museum	2,000.00
Indo-American Association	28,800.00	Aurora Picture Show	3,000.00
Institute of Hispanic Culture of Houston	23,600.00	Aurora Picture Show	3,000.00
Jazz Education, Inc.	32,200.00	Bay Area Houston Ballet & Theatre	3,000.00
Kannada Vrinda	3,700.00	Bay Area Houston Ballet & Theatre	3,000.00
Kuumba House, Inc.	33,300.00	Childrens Prison Arts Project	1,000.00
MECA	96,800.00	Cypress Creek Community Chorale	3,000.00
Millenium Press	1,800.00	Cypress Creek FACE	3,000.00
Nuestra Palabra Latino Writers Having Their Say	13,400.00	Cypress Creek Fine Art Association	3,000.00
Project Row Houses	87,500.00	Da Camera of Houston	3,000.00
SAMSKRITI, Society for Indian Performing Arts	16,600.00	Dance Houston	3,000.00
Sandra Organ Dance Company	27,300.00	Dance Houston	3,000.00
Talento Bilingue De Houston	56,400.00	Dance of Asian America	3,000.00
Voices Breaking Boundaries	20,400.00	Diaz Music Institute	3,000.00
TOTAL	\$929,200.00	Dionysus Theatre	3,000.00
		Dominic Walsh Dance Theater	3,000.00
<i>Individual Arts Grants</i>		Express Children's Theatre	3,000.00
Karim Al-Zand	7,500.00	Express Children's Theatre	3,000.00
Elaine Bradford	7,500.00	Freneticore	3,000.00
Serena Lin Bush	7,500.00	Gulf Coast Community Concert Band, Inc.	700.00
Teresa Chapman	5,000.00	Houston Azerbaijanis	2,000.00
Padmini Chari	7,500.00	Houston Grand Opera Association, Inc.	2,200.00
Samuel Dinkins III	7,500.00	Houston Grand Opera Association, Inc.	3,000.00
Sharon Engelstein	7,500.00	Houston Institute for Culture	3,000.00
Carter Ernst	7,500.00	Houston Institute for Culture	3,000.00
LaVaun French	7,500.00	Houston International Dance Coalition	3,000.00
Francesca Fuchs	7,500.00	Houston Salsa Dancers, Inc.	2,600.00
Leslie Gauna	3,000.00	Houston Young Artists Concert	3,000.00
Arthur Gottschalk	7,500.00	Katy Visual & Performing Arts Center	3,000.00
C. Ellen Hart	7,500.00	Kuumba House, Inc.	2,880.00
Robert Hodge	3,000.00	Main Street Theater	2,930.00
Robert Johnson	7,500.00	Main Street Theater	1,175.00
Kathryn Kelley	3,000.00	Mercury Baroque Ensemble	3,000.00
Deborah LeBlanc	7,500.00	Mercury Baroque Ensemble	3,000.00
Paul Locklear	5,000.00	Michele Brangwen Dance Ensemble	3,000.00
Michelle O'Michael	7,500.00	River Performing and Visual Arts Center	3,000.00
Sergio Santos	7,500.00	River Performing and Visual Arts Center	3,000.00
Mark Schatz	7,500.00	Several Dancers Core	3,000.00
Jacquelyn Shah	7,500.00	TOTAL	\$109,585.00
Troy Stanley	3,000.00		
Tish Stringer	3,000.00	<i>Artist Neighborhood Project</i>	
Michael Kahlil Taylor	3,000.00	Dan Havel & Dean Ruck	5,000.00
Toni Leago Valle	7,500.00	The Art Guys	5,000.00
Sasha West	7,500.00	Lili K. Smith	5,000.00
Roger Wood	7,500.00	Tim Glover	5,000.00
Gwendolyn Zepeda	7,500.00	TOTAL	\$20,000.00
TOTAL	\$185,500.00		
		Grant Grand Total Sum	\$10,681,445.00
<i>MODE/Incubator Grants</i>			
Illuminations Theatre With the Deaf	15,000.00		
Musiq, Inc.	15,000.00		
Voices Breaking Boundaries	15,000.00		
TOTAL	\$45,000.00		

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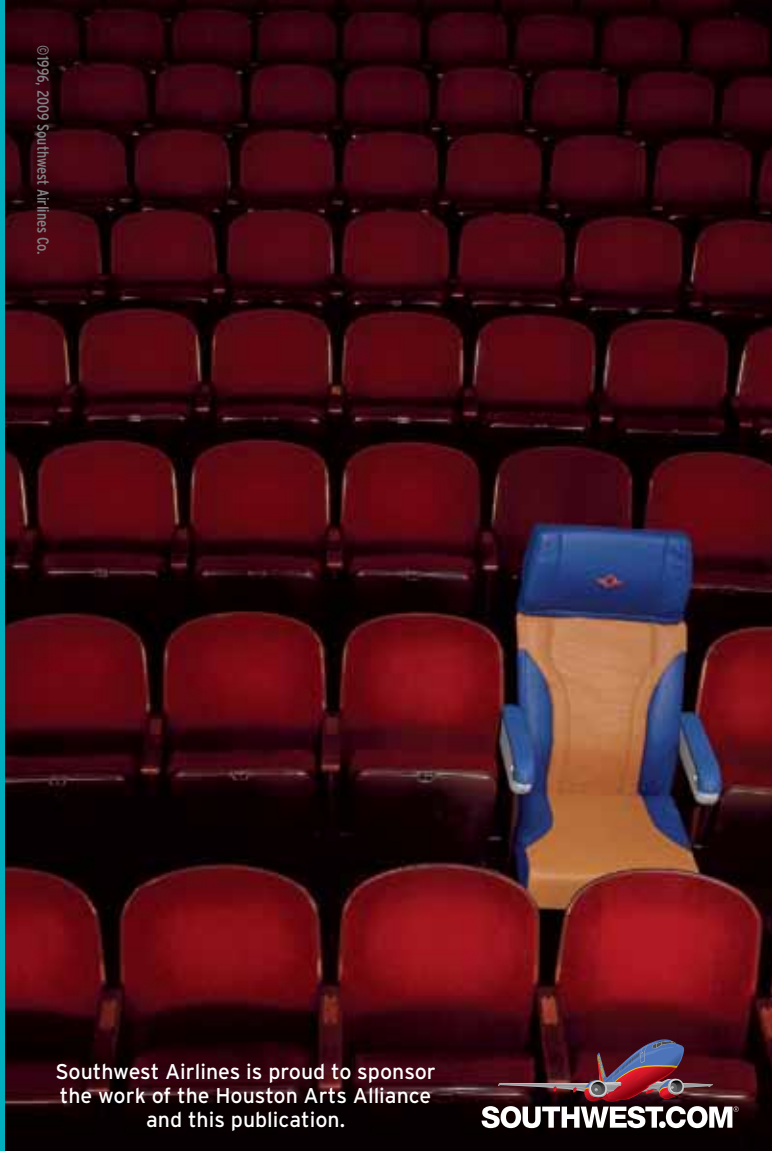
Dans la Lune; Artist: Kirsten Hassenfeld; Rice University Art Gallery; Photo: Nash Baker

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Synchronicity of Color; Artist: Margo Sawyer

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